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<th>Item</th>
<th>Presenter</th>
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<th>Time</th>
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<tbody>
<tr>
<td>A. CALL TO ORDER</td>
<td>Boona Cheema&lt;br&gt;Chair HCH Commission</td>
<td>9:00 AM</td>
<td>5 min</td>
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<tr>
<td>1. Welcome &amp; Introductions</td>
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<td>2. Adopt agenda</td>
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<td>B. CLOSED SESSION</td>
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<tr>
<td>1. No Closed Session</td>
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<td>C. PUBLIC COMMENT**</td>
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<td>Persons wishing to address items on or off agenda</td>
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<td>D. CONSENT AGENDA</td>
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<tr>
<td>• Review and Approve Minutes of 5/17/19 HCH Commission meeting</td>
<td>Lucy Kasdin LCSW, HCH Interim Director&lt;br&gt;Heather MacDonald Fine, AHS Homeless Coordination Office</td>
<td>TAB 1</td>
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<td>F. HCH Program Director Report – Lucy Kasdin: HCH Program Update</td>
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<td>TAB 2</td>
<td>20 min</td>
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<td>G. AHS Subrecipient Report</td>
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<td>TAB 3</td>
<td>10 min</td>
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<td>H. HCH Commission Orientation: ACHCH Contracts Overview</td>
<td>David Modersbach, HCH Grants Manager&lt;br&gt;Terri Moore HCH Contracts Manager</td>
<td>TAB 4</td>
<td>10 min</td>
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<td>I. REGULAR AGENDA</td>
<td>Boona Cheema&lt;br&gt;Chair HCH Commission</td>
<td>TAB 5&lt;br&gt;TAB 6&lt;br&gt;TAB 7</td>
<td>5 min&lt;br&gt;10 min&lt;br&gt;5 min</td>
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<tr>
<td>1. New HCH Commissioner Approval: Approve Julie Lo as an HCH Commissioner</td>
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<td>2. <strong>Action Item:</strong> ACHCH Contract review and approval: Lifelong TRUST Clinic, Alameda Health System Subrecipient Agreement, Street Medicine Contracts (Tiburcio Vasquez, Tri City, Lifelong) <a href="https://www.achch.org/commissioners--private.html">https://www.achch.org/commissioners--private.html</a></td>
<td>David Modersbach, HCH Grants Manager</td>
<td>TAB 6</td>
<td>10 min</td>
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<td>3. <strong>Action Item:</strong> Revised HCH Commission-HCSA Co-Applicant Agreement</td>
<td>David Modersbach, HCH Grants Manager</td>
<td>TAB 7</td>
<td>5 min</td>
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<td>4. Consumer/Community Input – Report from HCH Consumer/Community Advisory Board</td>
<td>Sam Weeks DDS, CCAB Board Chair&lt;br&gt;Lois Bailey Lindsey and Laura Guzman&lt;br&gt;Lynette Lee&lt;br&gt;Lois Bailey Lindsey&lt;br&gt;Michelle Schneidermann MD</td>
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<td>5 min&lt;br&gt;5 min&lt;br&gt;5 min&lt;br&gt;5 min&lt;br&gt;5 min</td>
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<td>5. Report back from NHCHC Conference DC</td>
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<td>6. Executive Committee report</td>
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<td>7. Street Health Committee</td>
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<td>8. Budget/Finance and Contracts Committee</td>
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<td>9. Clinical Committee</td>
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<tr>
<td>10. Other HCH Commission Business</td>
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<td>J. OTHER ITEMS</td>
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<td>5 min&lt;br&gt;10 min</td>
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<tr>
<td>1. Discussion: Recruiting new members of HCH Commission</td>
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<td>2. Items for upcoming agendas:</td>
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<tr>
<td><strong>Next Meeting:</strong> HCH Commission meeting</td>
<td>Friday July 19, 9-11am, 1000 San Leandro Blvd, San Leandro</td>
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K. ADJOURNMENT

* Meetings are accessible to people with disabilities. Individuals who need special assistance or a disability-related modification or accommodation (including auxiliary aids or services) to participate in this meeting, or who have a disability and wish to request an alternate format for the agenda, meeting notice, or other documents that may be distributed at the meeting, should contact the HCH Grant Manager at least five working days before the meeting at (510) 667-4487 in order to make reasonable arrangements to ensure accessibility to this meeting and the materials related to it. The HCH Commission regular meeting documents are posted at least 72 hours prior to the meeting and are accessible online at: http://www.achch.org/.
Tab 1:
Draft Minutes 5/17/19 HCH Commission Meeting
### Alameda County Health Care for the Homeless Commission Meeting
Friday May 17, 2019 10:00am - 12 noon

**DRAFT MINUTES**

**HCH Commissioners Present**
- Lynette Lee
- Claudia Young
- boona Cheema (chair)
- Lois Bailey Lindsey
- Michelle Schneidermann
- Laura Guzman
- Shannon Smith-Bernardin
- Ana Bagtas
- Samuel Weeks DDS

**Absent:**
- Fr. Rigo Caloca-Rivas
- Gloria Crowell

**County Staff/Partners Present:**
- Lucy Kasdin LCSW, HCH Interim Director
- Jeffrey Seal MD, Medical Director
- Heather MacDonald Fine AHS
- David Modersbach HCH
- Luella Penserga, Consultant
- Omar Rascon, HCH

**Item** | **Discussion/ Recommendations** | **Action**
--- | --- | ---
**A. CALL TO ORDER**
1. Welcome & Introductions
2. Adopt agenda

- Meeting Chaired by vice-Chair boona cheema. Convened 9:05am
- Adopt agenda – Agenda adopted by Commission.

**Motion:** L.Lee; Second: C.Young
Yea: unanimous

**B. CLOSED SESSION**

- No Closed Session.

**C. PUBLIC COMMENT**

- No Public Comment.

**D. CONSENT AGENDA**

- Review, edits and Approval of Minutes of 4/19/2019 HCH Commission Meeting.
- Minutes approved by unanimous consensus of HCH Commissioners.

**Motion:** L.B.Lindsey; second, L.Lee
Yea: unanimous

**E. HCH DIRECTOR REPORT**

- E. HCH Program Director Report – Lucy Kasdin Program Director
- See Attached Director’s Report 5/17/19

**Contracts Discussion:** Plan was to get outstanding contracts: AHS, Lifelong TRUST and Street Health Contracts to Commission for approval today. But delays in contract creation mean that these contracts may require a special HCH Commission meeting 6/10/19 to review/approve before 6/12/19 Board of Supervisors meeting.

**ROOTS Street Medicine:** Lucy Kasdin shared that the HCH Program has been informed by HCSA that the ROOTS Street Medicine Contract is to be extended through the rest of 2019. ACHCH staff is to develop language for oversight/monitoring/funding.

Dr. Seal stated that the approval of this contract extension and the funding source is still ultimately up to the Commission.
**Discussion:** Commission is willing to approve funding continent on deliverables and current contract status, and the goal is to avoid gap in services while new contractor transitions into the area. The CCAB was not pleased with ROOTS for not submitting proposal for RFP. The commission expressed concern regarding current contract deliverables and funding. Commissioners expressed concerns about lack of commission participation when ROOTS contract discussion was taking place with HCSA leadership and ACHCH. However, the commission would like to continue to have discussion around street-based medicine outreach services and model. Members of the Clinical Committee had a discussion around the development of Street Medicine model in their meeting the prior week. There was a unanimous consensus within Commissioners that HRSA funding should not be used to continue to fund ROOTS mode after July 2019; however, the focus is now to closely monitor the current street-based model and continue to support new model set forth by ACHCH. Due to increase in homelessness, the goal is to expand reach and street-based medicine services.

Commissioners asked how can ACHCH avoid this from happening again with future contractors? ACHCH is currently strengthening contract monitoring efforts and as finance committee continues to monitor our HRSA budget, we expect more oversight from the commission to share monitoring responsibilities.

Commissioners asked if there any merit to extend the contract a couple months? – The tentative plan is to extend contract until they develop transition plan to benefit the patients. ROOTS has not submitted data to support the need for a lengthy transiton/ramp-down plan for patients. ROOTS provides some UDS data but the number of patients is small and does not warrant a lengthy transition plan for patients who want to continue service. ROOTS alleges that there are approx. 500 patients who need transition plans. However, the data does not support such claim. From July 2019 to Dec 2019, ACHCH would like UDS and financials data, but the county will fund for the remainder of the contract.

**Question:** What happens with the attorney request? – ACHCH plans to respond to the public information request made by ROOTS.

Jeffrey will send out nurse-led model information to Commission. Provide overview and more information during joint meeting w/ CCAB.

**Conclusion:** ACHCH Commission shares consensus that the HCH program should fund ROOTS contract until June 2019, and recommends to HCSA that the remainder of contract should be funded using non-federal and non-program funds and HCSA oversight and include the condition that ROOTS submits UDS data and financial reports. ACHCH Commissioners can attend the June 18th BOS meeting to stand behind the Street Health model.

**Community Involvement/Engagement**

Street Health was featured by UCSF Dept. of Psychiatry in video, played for all.

**Recommendation:** ACHCH should provide overview explaining why psychiatrist is used versus nurse-led team.

**Recommendation:** ACHCH StreetHealth staff should have an ACHCH patch on their backpacks for visability.

ACHCH program has submitted a Change In Scope to HRSA to add the Highland E2 Clinic to the ACHCH scope of services.
| G. AHS Subrecipient Report | G. AHS Subrecipient Report  
Heather MacDonald Fine of AHS Homeless Coordination Office presented:  
AHS carried out first informal meeting for new AHS Co-Applicant Board which will be the subrecipient co-applicant governing board for AHS-wide homeless health center operations. There are 9 confirmed members, including 4 patients, 3 with lived experience. AHS CAB members will be approved by AHS Board of Trustees on Thursday May 23. |
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<tr>
<td>H. HCH Commission Orientation: UDS Report</td>
<td>Grants Manager David Modersbach provided an overview of the 2018 UDS report. Recommendation of Commissioners was to develop methods to track services provided by type of homelessness (street, doubled up, shelter)</td>
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| I. REGULAR AGENDA | I. REGULAR AGENDA  
1. **Action Item**: Review of ACHCH Contracts:  
**Discussion**: There was a discussion around HCH Commission approval process before presenting contracts to Board of Supervisors; HCH Commission is to formally approve all contracts before going to BOS for approval. Contracts are not ready for approval. There will be a special meeting to review and approve contracts prior to BOS meeting (ideally, week before June 18) to review overview of all contracts. – reminder, this will be a public meeting.  
2. **Point In Time Count Presentation: Laura Guzman**  
**Discussion**: Homelessness rising throughout Bay Area and California. Up 42% in Alameda County. Number stands at 8,022. Survey data is still being analyzed. Only half of people who enter HMIS system are getting housed – and dropping. Explosive growth in homeless residents living in vehicles -- How are outreach services going to modify their efforts to accommodate them? There was a discussion around safe-parking efforts that are taking place in cities. Executive summary will be provided mid-June and Laura will provide overview during joint meeting.  
3. **County/City Budget Hearings Update**: cities and counties are having budget hearings.  
4. **Consumer/Community Input** – Report from HCH Consumer/Community Advisory Board  
5. **Executive Committee report**: Discussed meetings, new members, ROOTS contract.  
6. **Street Health Committee**: Meeting tentatively scheduled 5/31  
7. **Budget/Finance and Contracts Committee**: no update; meeting 7/5  
8. **Clinical Committee**  
**Discussion**: the committee discussed structure of standardized quality meeting and metrics that will need to be submitted and reviewed. There was a discussion around merging metrics that overlap to avoid overburden on providers who are required to submit RBA data. Discussion of Street Medicine/Street Health with recommendation to rename the initiative Street Health to prevent further confusion as focus is on street-based engagement. Need standards for new Street Health teams. |
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<td>9. <strong>Other HCH Commission Business:</strong> Executive committee will interview new applicant for HCH Commission Julie Lo.</td>
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| I. **OTHER ITEMS**  
1. 2019 NHCHC Conference DC  
2. Items for upcoming agendas: | HCH Commissioners attending NHCHC Conference 5/22-24 are Laura Guzman and Lois Bailey Lindsey. HCH CCAB members attending are Sabrina Fuentes and Jeannette Johnigan. |
| H. **ADJOURNMENT** | Meeting adjourned at 10:56am.  
MINUTES APPROVED BY UNANIMOUS VOTE OF HCH COMMISSION 6/21/2019  
Verified by Lois Bailey Lindsey, HCH Commission Executive Committee Secretary  
_______________________________ Date:__________________ |

11:00 AM
Tab 2: HCH Director Program Update
June 21, 2019

TO: Alameda County Health Care for the Homeless Commission

FROM: Lucy Kasdin, LCSW Interim Director

SUBJECT: Director’s Report

Program activity update since the 5/2019 HCH Commission meeting:

1. **Personnel (Strategic Area: Clinical Care and Leadership and Advocacy)**

   We hired a Program Financial Specialist, she will be joining our team on July 1st. We continue our work to hire a Psychiatric Nurse Practitioner and remain in the process of reclassifying several positions to enhance and support our growing direct services including a Senior Pharmacist, RN II and Behavioral Health Clinician II.

2. **Operational Site Visit (Strategic Area: Health Center Compliance)**

   As AHS Co-Applicant Board is established, the HCH Commission Co-Applicant Agreement has been revised to remove AHS Board of Trustees from the agreement. The Co-Applicant Agreement will be reviewed by the Commission during the meeting today.

3. **Service Area Competition (Strategic Area: Health Center Compliance)**

   ACHCH is nearing the end of its 2017-2019 HRSA grant period. Next grant period is 2020-2022. Submission of our health center HRSA Services Area Competition will be in late August. Staff is developing SAC application, which includes assessment of need, program design, budget and projected numbers for next three years. Commission will be updated on progress, and receive drafts (program design and budget) for review, input and approval before submission in July commission meeting.

4. **Contracts (Strategic Area: Clinical Care)**

   ACHCH Contracts approval deferred to Contract Orientation and Contract Approval items in Commission meeting agenda.

   Board of Supervisors meeting on 6/18/19 approved funding for the new Street Health contracts, with authority to finalize the contracts granted to Colleen Chawla. Roots contract extension until December 2019 was also approved by the Board. There was significant discussion at the Board meeting regarding models of street medicine (MD verse RN lead teams) and the Board
requested that HCSA support funding for both models of care. ACHCH leadership is in discussion with HCSA leadership to propose expanded funding to street based services.

5. **Program Highlight** *(Strategic Area: Community Awareness and Marketing)*

   The HCH Program was highlighted in an article in the San Francisco Chronicle highlighting the work the County is doing to address homelessness.

6. **Needs Assessment** *(Strategic Area: Clinical Care and Leadership and Advocacy)*

   The HCH Dental Needs Assessment has been finalized. ACHCH leadership meet with Dr. Amanzadeh, our Dental Consultant, earlier this week to review the needs assessment and recommendations for expanding/improving health center dental health services. The results will be presented to the Commission in July.

7. **Extreme Weather Countywide Response** *(Strategic Area: Leadership and Advocacy)*

   ACHCH program is actively involved in supporting the development of countywide emergency response to extreme weather (heat and cold) and air quality emergencies.

Sincerely,

Lucy Kasdin, LCSW
Director
Alameda County Health Care for the Homeless
Lucy.kasdin@acgov.org
510-891-8903
Tab 3
AHS Subrecipient Report
June 21, 2019

TO: Alameda County Health Care for the Homeless Commission

FROM: Heather MacDonald Fine MHA, Practice Manager

SUBJECT: Sub-recipient Report

Program Activity update since 5/2019 HCH Commission Meeting:

1. Health Center Compliance
   a. AHS Health Care for the Homeless Center Co-Applicant board conducted their first meeting. Materials can be found on the AHS website.
   b. Contract signed and returned to ACHCH
   c. No corrective actions currently communicated. All previous actions complete.

2. Health Center Needs and Resources Coordination
   a. See 1a.

3. Community Awareness and Marketing
   a. RBA data through May is entered

4. Clinical Care
   a. Mobile volume under target for FY 2019
   b. Monthly UDS visit data submitted on time to ACHCH

5. Data and Integrated Technology
   a. EPIC trainings scheduled for super users

6. Leadership and Advocacy
   a. Medical Director (Project Director) position .5 FTE is under review and projected to be released after the budget is approved for FY 2020
   b. Participation of Mobile NP at National Conference

Heather MacDonald Fine | Practice Manager
Ambulatory Care

Alameda Health System
510-437-5086
hmacdonald@alamedahealthsystem.org
Tab 4
ACHCH Contracts Overview
Orientation
ACHCH Commission Meeting
ACHCH Contracts Orientation/Overview
June 21, 2019
Terri Moore, ACHCH Contracts Manager

Contracts Overview

- La Clinica de la Raza Dental
- On Site Dental Care Foundation
- Street Health Contracts
  - LifeLong Medical Care
    - West Oakland/Downtown
    - East Oakland
  - Tiburcio Vasquez Heath Center – Central County
  - Tri-City Health Center – South/East County
  - Roots Community Health Center
- LifeLong Medical Care – TRUST Clinic
- Fruitvale Optometry
- Alameda Health System – Sub recipient Agreement/Pass-through Contract
## ACHCH Contracts Overview

### Dental Care
- La Clinica
- Onsite Dental
- AHS Dental Clinic

Est. 700 Patients in 2020

### Optometry Care
- Fruitvale Optometry

Est. 235 Patients

### Street Health Services
- Tiburcio Vasquez
- Tri City Health Center
- Lifelong Medical Care East Oakland
- Lifelong Downtown/West Oakland
- ROOTS

Est. 2000 patients engaged; 800 patients treated and connected to medical home

### Primary Care Homes
- Lifelong TRUST Clinic
  1200 Patients, 12,000 visits
- Alameda Health System
  6,000 patients 25,000 visits

### Mobile Health
- Alameda Health System
  700 Patients 1300 visits est.

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## La Clinica de la Raza

**Scope of work:**
- Provides comprehensive dental health care services, including full dentures, partial dentures, and crowns
- Complete Phase I/II treatment plans for 85 patients.

### Successes
- Strong partnership with HCH to develop homeless-oriented services
- Implemented RBA & HCH Patient Experience
- Embedded HCH Dental Case Management Staff

### Challenges
- Length of time for initial appointment
- Changing Staffing (Dentist and Frontline Staff)

**Contract Period:** January – December 2019  
**Funding Level:** $124,536 (annually)
On Site Dental Care Foundation

- **Scope of work:**
  - Provides mobile clinic-based comprehensive dental health care services, including specialty and prosthetic services including full dentures, partial dentures, bridges, and crowns
  - 80 service days at 5 sites (treating 310 patients)

**Successes**
- Effective service delivery model (engagement, treatment completions)
- Implemented RBA & Patient Experience
- Embedded HCH Dental Case Management Staff

**Challenges**
- Sustainability of model (cost)
- Denti-Cal revenue, admin capacity

Contract Period: January 2019 – December 2019
Funding Level: $250,000 (annually)

LifeLong Medical Care-Streets Health West Oakland/Downtown

- **Scope of work:**
  - Homeless street outreach and engagement, street health services and triage, collaboration with housing and community organizations to secure housing and benefits for clients, enabling services, short-term case management, laboratory/diagnostic tests, medication formulary, healthcare navigation services, supportive services/referrals.
  - 600 outreach encounters, 150 patients enrolled/reconnected to medical home
  - Currently carrying out RFQ through County Homeless Vendor Pool

Contract Period: July 2019 – June 2022
Funding Level: $350,000 annually (+$60K for mobile vehicle 2019)
Funded by MHSA, non-federal funds.

Alameda County Health Care for the Homeless Commission
LifeLong Medical Care-Street Health East
Oakland*

**Scope of work:**
- Homeless street outreach and engagement, street health services and triage, collaboration with housing and community organizations to secure housing and benefits for clients, enabling services, short-term case management, laboratory/diagnostic tests, medication formulary, healthcare navigation services, supportive services/referrals.
- 600 outreach encounters, 150 patients enrolled/reconnected to medical home

**Contract Period:** July 2019 – June 2022
**Funding Level:** $350,000 annually (+$60K for mobile vehicle 2019)

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Tiburcio Vasquez Health Center - Central County*

**Scope of work:**
- Homeless street outreach and engagement, street health services and triage, collaboration with housing and community organizations to secure housing and benefits for clients, enabling services, short-term case management, laboratory/diagnostic tests, medication formulary, healthcare navigation services, supportive services/referrals.
- 600 outreach encounters, 150 patients enrolled/reconnected to medical home

**Contract Period:** July 2019 – June 2022
**Funding Level:** $350,000 annually (+$60K for mobile vehicle 2019)
Tri-City Health Center - South/East County*

- **Scope of work:**
  - Homeless street outreach and engagement, street health services and triage, collaboration with housing and community organizations to secure housing and benefits for clients, enabling services, short-term case management, laboratory/diagnostic tests, medication formulary, healthcare navigation services, supportive services/referrals.
  - 600 outreach encounters, 150 patients enrolled/reconnected to medical home

**Contract Period:** July 2019 – June 2022
**Funding Level:** $350,000 annually ($60K for mobile vehicle 2019)

Roots Community Health Center STOMP Contract Extension*

- **Scope of work:**
  - Provides MD-driven street medicine and outreach services 20 hours/week in Oakland
  - Operates a primary care stable site clinic in East Oakland

**Accomplishments:**
- HCH funding ROOTS until 6/30/19
- HCSA will fund ROOTS from 7/1/19 to 12/31/19
- Operations management, program model being determined

**Challenges**
- Program model, oversight, RBA?
- Coordination with HCH-funded Street Health providers

**Contract Period:** May 2019 – December 2019
**Funding Level:** $55,407 through June 30, 2019, HCSA (non-federal) funding July – December 2019
LifeLong Medical Care TRUST Clinic

- **Scope of work:**
  - Integrated primary care and behavioral health services clinic in Downtown Oakland
  - Served 1,002 patients in 10,430 visits 2018.

**Successes**
- Homeless oriented care including daily drop-in appointments, welcoming lobby and support services
- Increased enrollment and services
- Innovative pilot site for JGP high utilizers; Health Homes; Bupe; BHCS step down care
- Leader in developing care model of high behavioral health needs individuals in a primary care setting
- RBA and Data Reporting improvements

**Challenges**
- Growth and staff turnover
- Drop-in Center vs. Clinic; Waiting Room/Access

**Contract Period:** July 2019 – June 2020
**Funding Level:** $1,576,211, including pass-through of rent and HCH staff costs. **Funded by MHSA, non-federal funds.**

Fruitvale Optometry

**Scope of work:**
- Provides site based vision services include conducting routine eye exams, prescribing glasses/contacts, identifying related systemic conditions affecting the eye, and treating injuries and disorders of the visual system.

**Successes**
- Appointment access
- Location accessibility
- Doubled capacity in patients seen
- Braiding Medi-Cal & HCH Grant Funding to expand patient services
- Helped QI and RBA processes

**Challenges**
- Implementing RBA & Patient Experience

**Contract Period:** January 2019–December 2019
**Funding Level:** $100,000 (fee for service)
Alameda Health System
Subrecipient and Pass-through Agreement*

Scope of work:
- **Subrecipient Agreement**: Health center compliance, primary care patient homes, specialty care, enabling behavioral health, substance use, urgent care and dental services
- **Pass-Through Funding**: Mobile Health operations; Health Center Director; Homeless Coordination Office

**Successes**
- Development of Consumer-Majority Co-Applicant Governing Board
- ACHCH Monitoring/Quarterly Site Visits
- Robust Diabetes/Hypertension QI efforts
- To be hiring Homeless Health Center Program Director position

**Challenges**
- AHS system-wide deficits, PRIME ending
- Homeless Patient Screening
- 1152 Implementation, Alignment for homeless services throughout System
- Implementation of EPIC Electronic Records System 9/2019

Contract Period: January 2019-December 2019
Funding Level: $785,176 annually

Questions?

Alameda County Health Care for the Homeless Commission
Tab 5

Action Item: Approve New HCH Commissioner Julie Lo
PROFILE

Highly competent leader with extensive experience conducting program evaluations, analysis, and directing projects in complex environments. As an experienced consultant, I am accustomed to managing projects in fluid environments, often under considerable pressure and political influence. I’m committed to public service and leveraging my background designing and managing a variety of evaluation, data capacity building, and data visualization projects to help government, nonprofit, and community service organizations to achieve their missions.

EXPERIENCE

San Francisco Museum of Modern Art
Assistant Director, Data Analysis & Strategy | 2017 - 2018

Lead enterprise-wide research projects to support the Museum’s strategic efforts to grow and enhance community engagement.

- Designed and directed efforts to better understand cross-departmental needs from data, reporting, and analysis; this required a speedy onboarding to be able to understand and use several different data systems, niche data uses (e.g., cross-matching demographic data to Census, Experian files)
- Conducted research projects utilizing complex descriptive/inferential statistical analysis summarized in reports that include simple and effective data visualizations.
- Supervised staff to assure data cleanliness through routine data audits and management cycles. All ad-hoc, standard, and scheduled reports for the Museum were created and maintained under my supervision.
- Communicated and accurately presented methodology and results of data analyses to various audiences using relatable reporting formats/methods.

Public Profit
Director | 2010 - 2017

Responsible for providing program evaluation, capacity building, and data visualization services at this consulting firm. Internal duties also include staff supervision, project planning, and budgeting.

Project Work
- Lead and supported multiple evaluation projects in the field of education, including multi-site, mixed methods evaluation of multiple city- and state-wide networks of youth programs.
- Met deadlines in a fast-paced, deliverables driven environment; managed several active projects, often at different phases of completion.

SKILLS
MS Excel
SPSS
Stata
R
SQL
Power Point
MS Word
Tableau
Adobe Creative Suite
CRM Systems
Databases
Project management
Leadership
Staff Supervision
Facilitation
Descriptive/
Inferential statistics
Survey design
Program evaluation
Needs assessments
Data collection
Data visualization & Data Dashboards
Performance Measures
Risk & Optimization
• Designed project plans, data collection tools (i.e., surveys, data capture), and deliverables.
• Conducted data analysis, including: collection, cleaning, merging across multiple sources, recoding, creation of common metrics, descriptive & inferential statistics.
• Prepared findings reports that summarized quantitative data in an approachable and useful way.
• Designed and built out data placemats/profiles and online dashboards; extensive use of Tableau, Excel and other visually based data display software and programs.

Internal and Supervisorial Duties
• Authored and regularly maintain company data manual that included guidance about firm-wide data handling and analysis guidelines.
• Supervised research assistants, project assistants and graduate-level interns.
• Created and maintain project-tracking tools to ensure project deadlines around data collection and analysis are portable across projects.
• Trained all staff on data management, data manipulation, and data analysis procedures.

SAMPLE OF PRESENTATIONS AND PUBLICATIONS*

From Static to Dynamic: Data Dashboards as a Tool for Inquiry and Improvement presented at the American Evaluation Association Conference, 2017.


*A full list of past presentations and publicly available reports is available upon request.

EDUCATION

Goldman School of Public Policy | University of California, Berkeley
Master of Public Affairs, Anticipated graduation May 2019
Graduate Student Instructor, Fall 2018 Risk & Optimization (Graduate Course)
Graduate Student Instructor, Spring 2019 California Politics (Undergraduate Course)

Holy Names University, Oakland, CA
Bachelor of Arts, Psychology, 2016

VOLUNTEER EXPERIENCE

YEAH! Berkeley, CA, Volunteer (2015-Present)
Waterside Workshops, Berkeley, CA, Mentor (2018-present)
Why do you wish to serve on this board?

As a formerly homeless youth and young adult, I feel deeply connected to this issue. I was a homeless Californian, starting at age 5, as an accompanied minor, and frequently through my childhood, unaccompanied as a teen, and into early adulthood. My last year as a homeless young adult was in 2002 at age 22, where I was unhoused and sleeping under an overpass in SOMA.

I've managed to stabilize my life in the last 17 years that have passed through a variety of supports. The most important thing was that people invested in me and my potential to build a healthy life. I also found a path to further my education, and I also found meaningful work. However, the path has not been easy and chronic homelessness has impacted my health, my emotional well-being, and is something that impacts every single day of my life. I have experienced the profoundly negative consequences of youth homelessness as well as the triumph of being a self-sufficient adult, ready to serve my community. My academic focus on public policy has extended to research about homeless workers as well as homeless youth. It struck me recently as I prepare for my final semester in a graduate program at UC Berkeley's Goldman School of Public Policy that this is a good opportunity for me to get involved in a local board on an issue that matters to me. The current homeless crisis in California tells me that there are still barriers in viewing the needs of the unhoused, particularly youth, as a human rights imperative.

Volunteer Experience

Shelter Volunteer, YEAH! (Transition-Age Youth Shelter)

Tutor/Mentor, Waterside Workshops Youth Program
Tab 6
Action Item: Approve GY2019 Contracts and Subrecipient Agreement
DATE: 6/21/2019

TO: Alameda County Health Care for the Homeless Commission

FROM: Staff, Alameda County Health Care for the Homeless

SUBJECT: REQUEST FOR THE HCH COMMISSION TO TAKE ACTION

Background:

HRSA health center regulations require the ACHCH co-applicant governing Board, the HCH Commission, to approve our health center program’s project, including decisions to contract for or have subrecipient arrangements for substantial portions of health center services.

Request:

Attached is a list of the 9 current HCH contracts. These contracts are available for review in their entirety at the private HCH Commissioners site at the following web address:


Each HCH Commissioner should have a password for entry. If you don’t remember your password, press Reset Password. Or ask David Modersbach 510-220-3225 or email

Discussion:

HCH Commissioner approval to current 2019 contracts will enable the Board of Supervisors to execute these contracts.
<table>
<thead>
<tr>
<th>Contractor / Contract</th>
<th>Contract Period</th>
<th>Contract Amount (Year)</th>
<th>Key Deliverables</th>
<th>Expected Volume of Service</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alameda Health System / Subrecipient Agreement</td>
<td>1/1/19 – 12/31/19</td>
<td>$780,176</td>
<td><strong>Subrecipient Agreement:</strong> Terms of health center primary, enabling, specialty care for homeless patients for HRSA Scope of Project; <strong>Pass-Through Funding</strong> for 1) Mobile Health program; 2) Homeless Coordination Office; 3) AHS HCH Health Center Director position. Quality/RBA deliverables.</td>
<td><strong>CY2018:</strong> 6,600 patients in 24,000 visits Primary Care, Mobile Health, Specialty Care</td>
<td>Funding is entirely non-federal, MHSA funding through BHCS.</td>
</tr>
<tr>
<td>Lifelong Medical Care / TRUST Clinic</td>
<td>7/1/19 – 6/30/20</td>
<td>$1,794,129</td>
<td>Lifelong (LLMC) operation of TRUST health center, LLMC staffing, deliverables, revenue; HCH (MHSA-funded) staffing and funding; quality/RBA deliverables. Primary care homes, behavioral health, substance use, health coaches, enabling services, housing and benefits coordination.</td>
<td><strong>CY2018:</strong> 1,002 patients; 10,430 visits</td>
<td></td>
</tr>
<tr>
<td>ROOTS Street Medicine / STOMP Extension</td>
<td>5/1/19 – 12/31/19</td>
<td>$221,627</td>
<td>Continuation of ROOTS STOMP Street Medicine activities through 6/30/19; 7/1/19 – 12/31/19 ROOTS participation in transition activities for STOMP patients/coordination with Street Medicine.</td>
<td>May, June STOMP services ave. approx. 50 visits/month. July-Dec Wind-down and coordination w street medicine providers.</td>
<td>Per directive of ACHCH Commission, HCH program will use federal grant funding through 6/30/19; remainder of year paid by HCSA (non-federal)</td>
</tr>
<tr>
<td>Fruitvale Optic / Optometry Contract</td>
<td>1/1/19 – 12/31/19</td>
<td>$80,000</td>
<td>Optical exams, glasses and ophthalmology services for patients referred by HCH program.</td>
<td>235 patients in 238 visits CY 2018.</td>
<td></td>
</tr>
<tr>
<td>Tri City Health Center / Street Health</td>
<td>7/1/19 – 6/30/19</td>
<td>$235,000 in 2018; $350K/Yr</td>
<td>Operate a Street Health Team covering the South and East County, providing health care services, engagement and care coordination for unsheltered persons primarily in encampments.</td>
<td>Goal: 600 outreach encounters yr, 60 patients per month</td>
<td></td>
</tr>
<tr>
<td>Tiburcio Vasquez Health Center / Street Health</td>
<td>7/1/19 – 6/30/19</td>
<td>$235,000 in 2018; $350K/Yr *</td>
<td>Operate a Street Health Team covering the Central County (San Leandro, Hayward, and Castro Valley), providing health care services, engagement and care coordination for unsheltered persons primarily in encampments.</td>
<td>Goal: 600 outreach encounters yr, 60 patients per month</td>
<td>*Contract has added one-time $60K for purchase of Street Health mobile unit</td>
</tr>
<tr>
<td>Service Provider</td>
<td>Start Date – End Date</td>
<td>Amount</td>
<td>Description</td>
<td>Goals</td>
<td>Notes</td>
</tr>
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<tr>
<td>Lifelong Medical Care / Street Health (version not available yet but mirrors Tri-City and Tiburcio Street Health)</td>
<td>7/1/19 – 6/30/19</td>
<td>$235,000 in 2018; $350K/Yr*</td>
<td>Operate a Street Health Team covering East Oakland, providing health care services, engagement and care coordination for unsheltered persons primarily in encampments.</td>
<td>Goal: 600 outreach encounters yr, 60 patients per month</td>
<td>*Contract has added one-time $60K for purchase of Street Health mobile unit</td>
</tr>
</tbody>
</table>

**CY2018 CONTRACTS ALREADY BOARD-APPROVED:**

<table>
<thead>
<tr>
<th>Service Provider</th>
<th>Start Date – End Date</th>
<th>Amount</th>
<th>Description</th>
<th>Goals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Onsite Dental Foundation</td>
<td>1/1/19-12/31/19</td>
<td>$250,000</td>
<td>Mobile comprehensive dental care services provided at weekly+ homeless sites, with embedded HCH dental case management coordination. Services include restorative (fillings, periodontal disease, extraction, root canal) and functional (bridges and dentures). By HCH Referral Only</td>
<td>CY2018: 250 patients, 1221 visits</td>
</tr>
<tr>
<td>La Clinica Dental</td>
<td>1/1/19-12/31/19</td>
<td>$124,000</td>
<td>Clinic-based comprehensive dental care services provided at weekly+ homeless sites, with embedded HCH dental case management coordination. Services include restorative (fillings, periodontal disease, extraction, root canal) and functional (bridges and dentures). By HCH Referral Only</td>
<td>CY2018: 110 patients 541 visits</td>
</tr>
</tbody>
</table>
Tab 7
Approve Revised Co-Applicant Agreement
DATE: 6/21/2019

TO: Alameda County Health Care for the Homeless Commission

FROM: ACHCH Program Staff

SUBJECT: REQUEST FOR THE HCH COMMISSION TO TAKE ACTION: Approve Revised Co-Applicant Agreement

Background:
As a public entity Health Center, HRSA regulations require that the HCH Commission establish its Board authority arrangement through a valid Co-Applicant agreement. The initial Co-Applicant Agreement approved by HRSA in 2016 was signed between the HCH Commission, the Alameda County Board of Supervisors and the Alameda Health System Board of Trustees. Following the 8/2018 HRSA Operational Site Visit, a finding was that the former co-applicant agreement was not compliant, and subrecipient AHS must create its own Co-Applicant governing board to govern the subrecipient health center operations. AHS has been removed from this new version of the Co-Applicant Agreement, which is between the grantee Alameda County Health Care Services Agency and the Alameda County Health Care for the Homeless Commission. No other substantial changes have been made.

Request:
Review and approve this revised Co-Applicant Agreement.

Discussion:
Approval of this agreement will enable the document to go to the Alameda County Board of Supervisors for county approval, and then signature of the HCH Commission Chair. Presentation of this document to HRSA will remove the final condition from our 2018 OSV in time for our 2020-2022 HRSA Services Area Competition submission.